REAL ESTATE & CONSTRUCTION CREDENTIALS - SOUTH AFRICA

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GLOBAL FOOTPRINT



BDO GLOBAL STATISTICS 2019

€ 8.5 billion US\$ 9.6 billion € +12.8% / US\$ +6.9%

10.1% INCREASE

(at constant exchange rates)





Regional split

12.4% Asia Pacific EMEA 34.9%



Fee split by service line

21.2% Advisory

15.4% Business services & outsourcing 42.3% Audit & Assurance

21.1%



OUR GLOBAL REAL ESTATE AND CONSTRUCTION TEAM



THE GLOBAL REAL ESTATE & CONSTRUCTION TEAM

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GLOBAL CLIENTS



EXPERIENCE WITH REC

ACADIA REALTY TRUST Assurance & Tax | United States

ALBIRANA PROPERTIES SOCIMI, S.A. Audit | Spain

ALLIED PROPERTIES REIT Audit | United States

ASCENDAS REIT Internal controls | Singapore

AVIV REIT Advisory | United States

CITY OFFICE REIT Advisory | United States

EMPIRIC STUDENT PROPERTY PLC Audit | United Kingdom

EUROPEAN REAL ESTATE INVESTMENT TRUST Audit | United States

FAR EAST HOSPITALITY TRUST Internal Audit | Singapore FORTUNE REIT Internal Audit | Hong Kong

IMPACT HEALTH CARE REIT PLC Audit | United Kingdom

LXI REIT Audit | United Kingdom

NATIONAL HEALTH INVESTORS INC. Audit | United States

NEW RIVER REIT Tax | United Kingdom

RDI REIT Tax | United Kingdom

STUDENT PROPERTIES SPAIN SOCIMI Outsourcing | Spain

SECURE INCOME REIT Audit | United Kingdom SPRING ASSETS REIT Internal Audit | Hong Kong

SUMMIT HEALTHCARE REIT Advisory | United States

SUNTEC REIT Internal controls | Singapore

TRUE NORTH COMMERCIAL REIT Advisory | United States

TRIPLE POINT SOCIAL HOUSING REIT Audit | United Kingdom

TRITAX BIGBOX REIT PLC Audit | United Kingdom

VIVIA INDUSTRIAL TRUST Internal controls | Singapore

YTL PACIFIC STAR REIT MANAGEMENT LTD. Advisory | United States

"BDO UK acted as tax adviser and reporting accountant on the prospectus for the admission of ordinary shares in Tritax Big Box REIT plc to the Specialist Fund Market of the London Stock Exchange and to the Channel Islands Stock Exchange. They provided invaluable advice on a number of tax and reporting issues, were always responsive, and integrated well with the various advisers throughout the process. It was a pleasure to work with them".

TRITAX Group



ACCIONA REAL ESTATE Audit | Spain

AMERICAN COMMUNITY DEVELOPERS Assurance | United States

BATTERSEA POWER STATION DEVELOPMENT Accounting | United Kingdom

CROWN WEST REALTY Audit & tax | United States

FCC REAL ESTATE Advisory | Spain

HEXACON CONSTRUCTION Audit | Singapore

HUANG PROPERTIES Audit | Singapore

INTERVEST OFFICES & WAREHOUSES Advisory | Belgium ION DEVELOPMENT Advisory | Belgium

KTW DEVELOPMENT LLC Advisory | Georgia

LXB RETAIL PROPERTIES Audit | United Kingdom

MAZAYA HOLDINGS Audit | Turkey

MCLAREN Audit | United Kingdom

MOURY CONSTRUCT Advisory | Belgium

PIXEL PROPERTIES LLC Valuations | Georgia

PRIME DEVELOPMENT Audit | Turkey

RAKEEN UPTOWN DEVELOPMENT LLC Valuations | Georgia SANCHOON GROUP Audit | Singapore

SELLAR PROPERTIES Audit | United Kingdom

TECTA AMERICA CORP Audit | United States

TEFKEN CONSTRUCTION Audit & Tax | Turkey

TOPLAND Audit | UK, Germany, Luxemburg

WYNDHAM GROUP Tax advisory | China

Our professionals possess deep experience working with developers and builders, and leverage that experience to provide unique insight into the market conditions around the globe.

AMEY Tax Advisory | United Kingdom

ARDMORE CONSTRUCTION Advisory | United Kingdom

ASSIGNIA INFRAESTRUCTURA Audit | Spain

BALFOUR BEATTY Advisory | United Kingdom

BAM PPP CONSORTIUM Advisory | Belgium

BORJOMI HILLS PROJECT Advisory | Georgia

FERROVIAL Advisory | United Kingdom G & M HOLDINGS LTD Due Diligence | Hong Kong

JOHN LAING & CUBIC Audit & Tax | USA, Canada

IRET DEVELOPMENT Advisory | Belgium

MCC LAND GROUP Audit | Singapore

M&L HOLDINGS GROUP LTD Due Diligence | Hong Kong

METRO CITY PROJECT Valuations | Georgia

MITIE Audit | United Kingdom

ODEBRECHT ENGINEERING AND CONSTRUCTION

Audit and assurance | Brazil, Dominican Republic, Angola, Venezuela P3 SPAIN LOGISTIC PARKS SOCIMI, S.A. Audit & advisory | Spain

PERNIX GROUP Audit | United States

SCHOOL INVEST Financial Advisory | Belgium

SIR ROBERT MCALPINE Accounting & Advisory | United Kingdom

TDP/VIA INVEST Advisory | Belgium

VINCI/DAIMLER JV Due Diligence | Belgium

ZABRA REAL ESTATE Advisory | Belgium

BDO's assurance, tax and advisory teams work with clients from both the private and public sector to deliver infrastructure projects across a number of key sectors, including health, housing, education, waste and renewables, transport, leisure, emergency services, education, water and defence.



AMERICA'S HOME PLACE United States

ARDMORE CONSTRUCTION United Kingdom

ASIA PACIFIC INVESTMENT PARTNERS LTD. Advisory | Hong Kong

ALBERT POON (SUI CHEONG) Valuations | Hong Kong

BRT APARTMENTS CORPORATION United States

CASEY GROUP United Kingdom

GALLIARD HOMES Audit | United Kingdom

HAYA REAL ESTATE Advisory & Legal | Spain

HOMES BY TOWNE Unites States INLAND HOMES Audit | United Kingdom

JIAYUAN INTERNATIONAL GROUP LTD. Due Diligence | Hong Kong

JIGSAW HOMES Audit | United Kingdom

KEPPEL THAI PROPERTIES PUBLIC COMPANY LTD. Due Diligence | Hong Kong

MANHATTAN LOFT CORPORATION Audit | United Kingdom

MITCHELL HOMES United States

ONLY APARTMENTS Audit & Assurance | Spain

ORION DEVELOPMENT Audit | United Kingdom SINO HARBOUR PROPERTY GROUP LTD. Due Diligence | Hong Kong

SKANSKA Audit | United Kingdom

TOP GLOBAL Internal Audit | Singapore

TUENBO COMPANY LTD. Valuations | Hong Kong

URBAN & CIVIC Audit | United Kingdom

VANDERBILT HOMES Audit | United Kingdom

WILMOTT DIXON Audit | United Kingdom

ZALL DEVELOPMENT GROUP LTD. Due Diligence | Hong Kong

We work with housebuilders and developers of residential property throughout the build and development process; providing financial advice from site acquisition and planning through to construction, development and sales.

Our insight from working with private residential developers is complemented by our services to social housing providers and contractors providing us with knowledge across the full spectrum of homes delivery. We deliver financial and business advisory expertise across assurance, tax, risk management, corporate finance, forensic and CIS services.



SOUTH AFRICAN FOOTPRINT



LOCAL STATISTICS 2020

LOCAL HEADCOUNT

1 482







LOCAL OFFICES

Cape Town > Stellenbosch Durban Johannesburg > Illovo > Roodepoort Port Elizabeth Pretoria

10 Key sectors

- Agri-processing
- Consumer Products and FMCG
- Financial Services
- Manufacturing, Distribution and Automotive
- Natural Resources (including mining and energy)
- NPOs (including education and donor Funds)
- ▶ Real Estate and Construction
- ▶ Public Sector

- ▶ Technology, Media, Telecommunications
- Tourism (entertainment & accommodation)

Africa Desk

- South Africa continues to be a key region for unlocking the potential for expansion in Africa.
- BDO has an extensive footprint across Africa, working with teams in all major cities skilled with local insights and expert knowledge.
- Our footprint on the African continent gives you access to 29 territories through our member firms, and an additional 27 through our independent referral firms



"We are serious about sustainability and offering a credible alternative in this market."

~ Mark Stewart Chief Executive Officer

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SOUTH AFRICAN REAL ESTATE AND CONSTRUCTION TEAM



THE SOUTH AFRICAN REAL ESTATE AND CONSTRUCTION (REC) TEAM



HEAD OF REAL ESTATE AND CONSTRUCTION



RICHARD WALKER HEAD OF REC-ADVISORY



BRADLEY JACKSON HEAD OF REC-ASSURANCE



LOUIS VAN MANEN HEAD OF REC-TAX





VANESSA DE VILLIERS ASSURANCE PARTNER-REC



VINCENT NGOBESE ASSURANCE PARTNER-REC

INTRODUCING OUR TEAM

PAUL BADRICK

HEAD OF REAL ESTATE AND CONSTRUCTION



Professional qualifications / affiliations

Chartered Accountant of South Africa | Independent Regulatory Board for Auditors (IRBA) | JSE Registered Auditor

Experience and skills

Paul studied at the University of Cape Town and he qualified as a Chartered Accountant in 1989.

After various positions in commerce and at PWC, he joined our firm as a partner in 2006. Since then, he has held many leadership positions within the preceding firm, and is currently a member of the Executive Committee and is the Head of Public Practice and Listed Companies.

Many of Paul's clients are listed on the Johannesburg Stock Exchange and while he has a broad range of experience in the financial services, advertising, media and technology sectors, his speciality is property REITS.

Paul is currently the sector head for Real Estate and Construction in South Africa and is also a member of the global BDO Real Estate and Construction Steering Committee.

RICHARD WALKER HEAD OF REC-ADVISORY



Professional qualifications / affiliations

Certified Internal Auditor (CIA), Certification in Control Self - Assessment (CCSA)

Experience and skills

Richard has over 20 years' experience in internal audit and risk management, governance and SOX consulting. He is currently the lead Director on majority of our Internal Audit REC clients. He is a thought leader in internal audit and risk management and has had a number of articles published on these topics. Richard has extensive experience in advising large, high growth and dynamic organisations on improvements in governance, risk management and combined assurance frameworks. He specialises in control environment evaluation, both design and effectiveness, and advises on the implementation/ consideration of strategy and operating models and the impact on the control environment.

Sector experience

He works across multiple sectors covering financial services, REC, manufacturing and mining.

Some of Richard's property management clients, previous and current, amongst others include:

- Excellerate Holdings Limited
- Resilient REIT Limited
- Emira Property Fund
- SA Corporate Real Estate
- Eris Property Group
- Hyprop Investment Ltd
- Fortress REIT

Expertise

- Risk Management
- Internal Audit
- Governance
- SOX consulting

Professional memberships

- Institute of Internal Auditors (IIA)
- Institute of Directors (IOD)
- Association of Certified Fraud Examiners (ACFE)

LOUIS VAN MANEN HEAD OF REC-TAX



Professional qualifications / affiliations

BComp (Hons) (RAU) CA (SA) HDip (Tax Law) (UJ)

Experience and skills

Louis qualified as a Chartered Accountant in 2005. He joined the firm's tax consulting department in the same year, and obtained a Higher Diploma in Tax Law from the University of Johannesburg in 2007.

Louis has extensive experience in corporate tax matters covering a broad range of industries and economic sectors, servicing clients ranging from large JSE listed companies to small Public Benefit Organisations. His areas of expertise include company reorganisations, REITs, financial services (including insurance), securitisations, IT 14 SDs, VDPs, accrual and compliance reviews and tax due diligences. He also regularly assists his clients resolve disputes with SARS.

BRADLEY JACKSON HEAD OF REC-ASSURANCE



Professional qualifications / affiliations

Chartered Accountant of South Africa | Independent Regulatory Board for Auditors (IRBA)

Experience and skills

Bradley completed his articles with Fisher Hoffman Stride and qualified as a Chartered Accountant in 1995. After completing his articles, he left to join Berelowitz, Jackson and Duval Inc. as a partner. Berelowitz, Jackson and Duval later merged with Fisher Hoffman Stride in 1997 and later became PKF (Cape Town).

PKF (Cape Town) merged with Grant Thornton Cape in 2014 and in 2018 Grant Thornton Cape merged with BDO South Africa and Bradley is a partner in the merged firm.

He has extensive experience in the various industries, including REC.



VANESSA DE VILLIERS ASSURANCE PARTNER-REC



Professional qualifications / affiliations

Bcom (Hons) Chartered Accountant South Africa | Registered Auditor with the Independent Regulatory Board of Auditor (IRBA) | JSE Registered Auditors

Experience and skills

Vanessa's technical accounting and auditing responsibilities cover both listed and unlisted companies across several industry sectors. She has developed a strong track record in the auditing of entities involved in REC, manufacturing and labour brokerage.

Her many current and previous clients include Hyprop Investments Limited, Vukile Property Fund Limited, Synergy Income Fund Limited, The Billion Group and Hudaco Industries Limited.

VINCENT NGOBESE ASSURANCE PARTNER-REC



Professional qualifications / affiliations

Bachelor of Commerce (Accounting) (Hons), Higher Diploma in Tax Law Chartered Accountant South Africa(SAICA) Independent Regulatory Board of Auditors (IRBA) JSE Registered Auditor

Experience and skills

Vincent services a plethora of clients in different sectors and industries in REC, rail, retail, media, manufacturing, investment sectors, amongst others.

He completed his articles with Deloitte in 2001 and continued as a Senior Audit Manager until December 2006. He then joined PKF (Previously Fisher Hoffman) as a Senior Audit Manager in 2007 until 2009 when he became Director at Rebahale Incorporated. In 2013, he joined Grant Thornton Johannesburg as a Director. His international experience includes working for Deloitte International in Los Angeles in early 2002, where he conducted external audits as a Senior Audit Assistant for a wide range of Clients.



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SOUTH AFRICAN CLIENTS



EXPERIENCE WITH REC's

Some of BDO South Africa's current and previous REC clients include:





Paul Badrick Director: Head of Real Estate and Construction

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